

ANNUAL REPORT

2020 - 2021

BOARD OF DIRECTORS 2020 - 2021



Ross Franklyn-Smith
President



Sam Vecchio
Senior Vice President



Andy Ward
Junior Vice President



Karen Cassel
Director



George McGivern
Director



Brett Greenow
Director



Joan Miller
Director



Uwe Schoenherr
Director



Lee-Ann Taylor
Director



Marlene Shipley
Chief Executive Officer

BOARD OF DIRECTORS

PRESIDENT:

Ross Franklyn-Smith

SENIOR VICE PRESIDENT:

Sam Vecchio

JUNIOR VICE PRESIDENT:

Andrew Ward

BOARD MEMBERS:

Karen Cassel

George McGivern

Brett Greenow

Joan Miller

Uwe Schoenherr

Lee-Ann Taylor

ADVISORY COMMITTEE

CHAIR:

Brett Greenow

MEMBERS:

Robert Higgins

Joe Hutchinson

William McKinley

George Perrin

William Tervit

Cheryl Watson

Jeffrey Watson

MANAGEMENT

CHIEF EXECUTIVE OFFICER:

Marlene Shipley

FINANCE MANAGER:

Melinda Butler

HUMAN RESOURCES:

Kylie Marquez

OPERATIONS MANAGER:

Scott Dickson

FOOD & BEVERAGE MANAGER:

Matthew Kembrey

**FUNCTIONS CO-ORDINATOR/
RELIEF DUTY MGR:**

Tracy Chandler

DUTY MANAGERS:

Warren Cairns

Ivanka Leko

Rob Young

SUPERVISOR/RELIEF DUTY MANAGER:

Sharon Brown

Christine Cook

LIFE MEMBERS:

Brian King (d), Joan King (d), Edward Heapy (d), Allan Blair (d), Don Adams (d), Ray Gallagher (d), Stewart Robbins (d), Frank Salt (d), Jeffrey Stewart (d), Kevin Watson, Michael Blair, Norman Cobb (d), Gordon Green (d), Edwin Thomas, Elizabeth Fielding (d), Ross Franklyn-Smith (d), Percy Blake (d), John Guest (d), John Rolfe, Ron Ready, Les Garland, Ray Ball (d), Bob Riggs, Rita Riggs (d), Beverly Jackson (d), Peter Moore, Alan Howle (d), Sam Davies (d), Jeffrey Watson, Jack McLeod (d), Karen Cassel, Cheryl Watson, William Webster, Michael Wiesel, Ross Stevenson, Harold Griffiths, Peter Russell, Uwe Schoenherr, Stephen Perry, Desmond Hartree, Andrew Forsdike, Ian Henricksen, Frederick Seidenkamp, James Backhouse.

AUDITORS:

Berger Piepers

BANKERS:

St George Bank

BRASS BAND OFFICERS

BOARD REPRESENTATIVES: N/A

PIPES AND DRUM OFFICERS

PIPE MAJOR: Hugh Strain
CHAIRMAN: Geoff Crane
PIPE SERGEANT: Vacant
DRUM MAJOR: David Ackroyd
DRUM SERGEANT: Geoff Crane
PROPERTY OFFICER: David Ackroyd
SECRETARY: Fiona McLellan
TREASURER: Geoff Crane
PUBLICITY OFFICER: Leanne Wilson
PROPERTY OFFICER: David Ackroyd
BOARD REPRESENTATIVES: Ross Franklyn-Smith
Andy Ward



PRESIDENT'S REPORT

ROSS FRANKLYN-SMITH

The amalgamation of St Marys RSL and St Marys Band Club to form the Diggers and Band Club has been a great success. I would attribute this to our Board, Management and Staff, our Members and Guests and their families, for their dedication and patronage over the last 12 months.

Undeniably these difficult times have had a massive impact on everyone involved in the Club industry – all of us have in some way been affected by this pandemic, some more than others. Working our way through this situation has been challenging to say the least, and continues to create more work, testing our ability to keep pace with the mountain of rules and regulations required during the pandemic.

However fortunately, I have the pleasure of informing you that although this pandemic has still to run its course, the Diggers and Band Club has achieved a substantial profit for the year ended

30 June 2021, being \$2,763,085. The Club also contributed an amount of \$155,730 back to the community through ClubGRANTS.

This has been a monumental outcome thanks to the efforts of all concerned. The incremental changes at both premises of the Club have helped produce this outcome.

More changes with regard to strategic planning by the Board and Management continue to produce realistic and achievable goals which are consistently working, bringing the incredible potential of the Diggers and Band Club to the forefront of our community.

On behalf of the Board, Management and Staff, we express our condolences to all those who have lost loved ones during these difficult times.

To Michael Lau, Alan, Tom and all the staff from Family Table, thank you, and

we look forward to your continued food offering and the excellent service we have been accustomed to for many years.

To David Su from Mr Su's Kitchen and the Hall Street Brasserie, thank you to yourself and your staff. Hopefully the end of 2021 and into 2022 will produce the outcomes we expect can be achieved without the lockdowns and restrictions imposed on us of late.

To Janet Hardy, Personal Assistant and Secretary to the Board of Directors, thank you for your support and your professionalism. Your service to the Club and us personally has been gratefully received.

To Melinda Butler, our Finance Manager, thank you again for your support and attention to detail. To our Administration team, Managers and all our Staff, thank you for your support and dedication, as well as your continuing excellent customer service.



PRESIDENT'S REPORT CONTINUED

ROSS FRANKLYN-SMITH

To Marlene Shipley, our Chief Executive Officer, who once again has, through her dedication and hours of consultation, and her ability to enhance the correct outcome for a given situation, produced a milestone in the advancement of the Diggers and Band Club. From the Board of Directors, Management, Staff and Members alike, we thank you. It's been a pleasure working with you over the past 12 months.

To the Sub Branch, Bowlers, Inter Clubs eg Indoor Bowls, Darts, Euchre, Pipe Band, Brass Band (presently in limbo), Soccer, Cricket, Football, Trivia, Poker, Bingo, Line Dancers, Rock & Roll, and to all our Members and Guests, thank you for your ongoing support during these difficult times, for without you all this would not have been possible.

To the Board of Directors, thank you for your support in working as a team, together producing a committed and well-balanced environment that has only served to advance the integrity and standing of the Diggers and Band Club within our community and within the Club industry. Thank you all for a job well done.



Ross Franklyn-Smith
President





CHIEF EXECUTIVE OFFICER'S REPORT

MARLENE SHIPLEY

I take great pleasure in presenting to the members of the St Marys Diggers and Band Club, the Club's Financial Report for 2020/2021.

OVERALL OPERATION

It is once again pleasing as Chief Executive Officer to reflect on the overall operation of the Club over the past 12 months.

Firstly, I would like to thank the Club's President, Ross Franklyn-Smith, Senior Vice President Sam Vecchio, Junior Vice President Andy Ward and the Board of Directors for their support, dedication, and commitment during the past 12 months. The position of Director is voluntary, and your Board give up their time to attend various monthly meetings along with strategic planning sessions to achieve the goals identified and to ensure a viable, strategic future for your Club. I would like to thank you for your commitment, level of enthusiasm and most of all passion and dedication to your Club. I would also like to thank you for the confidence that you place in me as your Club's Chief Executive Officer.

TRADING RESULTS

An outstanding year to report this year despite COVID shutdowns. The Club's total net profit of \$2,763,000 resulted in net cash flow increases for the year increasing by \$2,710,000. During the year the Club purchased property, plant, and equipment of \$1,656,000 and repaid bank debt of \$888,000.

We have seen a successful year for our Club, thanks to the ongoing support and

patronage of our members and their guests. We continue improving and providing the local community with a hospitality venue that's focus is providing excellent customer service, supported by entertainment, food, beverage, and gaming in a safe, warm, and friendly environment.

Strategic Planning

As members are aware, The Board is responsible for setting strategy, policy, and procedure to maintain the long-term viability of your Club. Whilst the Board is currently exploring its options for future growth and development, the Club will continue to support the objectives of the constitution.

As a forward-thinking organisation, we are continually seeking opportunities which will further strengthen our brand, our diversity, and our financial position to enable us to better deliver on our vision to our members and the local community.

In conjunction with our 3 to 5-year Strategic Plan for expansion, development, stability and the overall success of the Club, the Board will continue to explore future growth strategies, one of which was the amalgamation (now complete). They now look forward to working with the Community to form a stronger brand.

The amalgamation has provided the combined Club with a platform for future growth and development, across two separate club sites. The Board and Senior Management Team have been working

hard to streamline and optimise the combined operations at both Sites since the amalgamation and as a part of this process are now evaluating the potential opportunities which may exist in the short-term and long-term for each site, which will provide the best long-term value outcomes for the Club.

Tully Heard Consulting has been engaged by the Club to provide an independent and professionally developed site development strategy, for both sites, that is market focused, financially responsible and provides real depth for commercial master planning.

I would like to take this opportunity to extend to you, our members, an invitation to attend the Club's Annual General Meeting where Tully Heard Consulting will present a summary of the short term and long-term objectives for both sites. We encourage all members to attend the Meeting as this will provide a comprehensive and exciting overview of the vision we are striving to work towards.

Club Grants / Community Donations

This year, the Club continues to support the local community organisations by way of the Club Grants Scheme. Major contributions to the community this year of **\$155,730** were distributed to various local charity organisations within the local Penrith area.

The Club Grants Scheme process is facilitated by local Council ensuring that Clubs are made aware of, and make funds available to, local organisations



CHIEF EXECUTIVE OFFICER'S REPORT CONTINUED

MARLENE SHIPLEY

that benefit the local community based on what programs that community requires.

In addition to Club Grants we also continue to support other local organisations such as schools, fundraising committees etc, by way of additional donations that fall outside of the Club Grants Scheme.

Management & Staff

I would like to take this opportunity to sincerely thank my team for providing the Club with a high level of advocacy, dedication, support, and hard work. The support given by our team is invaluable to the success of the Club.

Janet Hardy, my Personal Assistant and Secretary to the Board of Directors, the Senior Management team Melinda Butler (Finance Manager) and Scott Dickson (Operations Manager), the Admin team, Kylie Marquez (Human Resources), Sisamone Phongsack (Marketing) and Kristy Knappick (Marketing/Functions), our Floor Management team Tracy Chandler Functions/Events/Duty Manager), Matthew Kembrey (Beverage /Duty Manager), Duty Managers Robert Young, Ivanka Leko, Christine Cook, Warren Cairns and Sharon Brown and our training Club Supervisors Emma Gagan and Shannon Slender.

Finally, to all of our outstanding front of house and behind the scenes staff throughout, thank you, for the fantastic job you continue to do day in and day out and have done over the past 12 months. You continue to provide outstanding

customer service and look after our Club's valued Members and Guests. You are all the reason why our members feel included, and you are the reason they keep coming back. If we didn't have you all on our team, we wouldn't have what we have – a wonderful Club full of wonderful people.

To the team in each of our restaurants, the Family Table Brasserie, The Hall Street Brasserie and Mr Su's Kitchen, thank you for the fantastic job that you do looking after the Club's valued Members and Guests. The friendly service and excellent offering that you provide is by far second to none.

I would also like to take this opportunity to acknowledge members that have passed over the past 12 months. On behalf of the Board of Directors, Management and Staff I would like to pass on our sincere condolences to those that have lost loved ones.

The 2021-2022 year has started off with a being a challenge again due to COVID lockdowns. We were just getting back on our feet, and we were almost back to business as usual when we were again suddenly shutdown in June 2021. The announcement from the NSW Premier and NSW Health that was made at midday giving the industry only hours' notice that by 6pm we were to close was a shock to say the least. At 6pm we had to evacuate members, guests and employees and were once again forced to shut our doors and stand down our employees not knowing at the time that the two weeks first mentioned would

eventually extend out to (just) short of four (4) months.

Lastly, to you, our valued Members, on behalf of the Board, Management and Staff a very sincere thank you for your continued patronage and support over the past 12 months. It's been a very tough year and without you we wouldn't have made it through.

I look forward to welcoming you all throughout the next year. See you all soon.

Marlene Shipley
Chief Executive Officer

COMMUNITY ENGAGEMENT

Just when business was finally getting back to normal, our community was dealt another setback in the form of a second lockdown this year. It has been an incredibly challenging year, especially with the ongoing uncertainty and impacts affecting the way we operate, our quality and way of life.

Despite St Marys Diggers & Band Club being forced to close our doors just short of four months, we have remained strong in our diligence towards supporting our local charities, organisations and projects that continue to need our help, especially during these difficult times. To date, the Club has continued to make substantial cash donations totalling \$108,837 in the past year.

NMA (\$50,000) Our funding will support Nepean Multicultural Access (NMA) to deliver a workshop program, run by specialist facilitators, for culturally and linguistically diverse (CALD) communities in Penrith to address the social isolation caused by COVID-19.

Westcare (\$15,950) Since 1977, Westcare has been committed to the relief of poverty, suffering, distress and

helplessness of people in the Penrith community. Our funding will cover the cost of an educational engagement program, where a specialist will conduct training for members of Penrith Men's Walk & Talk, equipping them with the tools to more adequately respond to mentally unwell, occasionally suicidal, Penrith residents in their time of greatest need.

DV West (\$10,000) provides Domestic & Family Violence (DFV) specialist services and support to women and children from mainstream, culturally and linguistically diverse (CALD) and aboriginal and Torres Strait Islander (ATSI) backgrounds to escape domestic, family violence and homelessness. Our funding will support upgrades in crisis accommodation to increase comfort at the Nepean & Wirrawee Gunya services, including disability inclusive upgrades to ensure women with a disability can be safely accommodated.

The Haven-Nepean Women's Shelter (\$10,000) is a community funded shelter providing crisis accommodation for women and children escaping domestic violence in the Nepean area. Our funding

will cover the cost of a dedicated case worker to advocate and liaise on the victim's behalf to secure long-term housing, financial assistance, legal support, medical help, employment assistance and much more.

Vietnam Veterans Association St Marys Outpost Sub-Branch (\$10,000) provides a drop-in centre and computer training for Veterans and members within the community, improving mental health and wellbeing. Our funding will cover the cost of Welfare Officers and Compensation Advocates who provide support to Veterans & War Widows in the Greater Western Sydney area.

The Northcott Society (\$9,980) focus on building independence and social inclusion for young adults through programs such as Cook4Life that develop confidence, wellbeing and essential life skills for life-long independence, socialisation, vocation, and community participation. Our funding will support upgrading kitchen, cooking equipment and kits, which include specialised equipment to support the needs of people with disability in Penrith.

Camp Quality (\$2,100) Our funding will support the Primary School Education Program (PSEP) designed to ensure teachers, students and parents are better equipped for a child's return to school after their own cancer treatment or following the diagnosis of a family member. It also empowers teachers and children by providing educational materials to demystify the common misconceptions children have about cancer and delivers age-appropriate information via an engaging live and interactive show.

St Clair and District Men's Shed Inc. (\$807) Our Funding will cover the upgrade or replacement of equipment needed to support a mentoring program where young, troubled men are taken into the shed to learn some hands-on skills in areas that the shed can provide experienced men to tutor.

ANNUAL GENERAL MEETING

SUNDAY 12 DECEMBER 2021 - 10.00 A.M.
**DIGGERS CLUB AUDITORIUM, CNR MAMRE ROAD
& HALL STREET, ST MARYS**

AGENDA

1. Apologies
2. Confirmation of Minutes of previous Annual General Meeting held on Sunday 29 November 2020
3. Officers' Reports
4. Presentation and Consideration of the Financial Report, Directors' Report and Auditor's Report for the Financial Year ending 30 June 2021
5. Ordinary Resolution
6. Discussion and Recommendations to the Board
7. Correspondence
8. General Business

The following notice of motion has been received twenty-one (21) days prior to the Annual General Meeting and is currently displayed on the Club's Notice Board.

ORDINARY RESOLUTION

That pursuant to the Registered Clubs Act the members:

1. approve and agree to expenditure of the Club until the next Annual General for the following:
 - (a) the reasonable cost of a meal and refreshments associated with each Board meeting of the Club where the meeting corresponds with a normal meal time;
 - (b) the provision of blazers and associated apparel for the use of Club Directors when representing the Club.
 - (c) reimbursement of reasonable expenses incurred by Directors in travelling to and from Directors' meetings or to other meetings, including seminars, lectures, trade displays or similar, as approved by the Board from time to time on the production of invoices, receipts or other proper documentary evidence of such expenditure, as well as

the reasonable cost of Directors attending the ClubsNSW Annual General Meeting, Trade Show and Conference.

- (d) an end of year function to be attended by Directors and their spouses/partners without charge, the cost of such function to not exceed \$5,500.00 (inclusive of GST).
- (e) the reasonable cost of Directors attending other registered Clubs for viewing and assessing their facilities and the methods of operation provided such attendance is approved by the Board as being necessary for the betterment of the Club.
- (f) the reasonable cost of Directors undertaking training as required by the Registered Clubs Act and Regulations.
- (g) the reasonable cost to the Club of providing Directors with iPads or similar devices for Directors' use at Board meetings and other

purposes related to their duties as Directors.

Notes to Members in relation to Ordinary Resolution

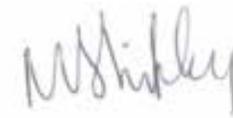
1. The Ordinary Resolution proposes for members to approve:
 - (a) the Club undertaking the expenditure set out in paragraph 1 of the Ordinary Resolution; and
 - (b) the Directors receiving certain benefits which are not available to all members.
2. The benefits are much the same as those approved last year and previous years.

Procedural matters

1. To be passed the Ordinary Resolution requires votes from not less than a majority (50% + 1) of those members, who being eligible to do so, vote in person on the Ordinary Resolution at the meeting..

2. Only financial Sub Branch members, financial Associate members, financial Band Club members and Life members are entitled to vote on the Ordinary Resolution.
3. The *Registered Clubs Act* prohibits proxy voting and prohibits members who are employees of the Club from voting.
4. The Board of the Club requests that members vote in favour of the Ordinary Resolution.

Dated: 3 November 2021
By direction of the Board



Marlene Shipley
Chief Executive Officer

41J (2) OF THE REGISTERED CLUBS ACT

CORE & NON-CORE PROPERTIES

Pursuant to Section 41J (2) of the Registered Clubs Act for the financial year ended 30 June 2021:

1. the following properties are core properties of the Club:
 - (i) Licensed Building Premises and Bowling Greens and Car Park, Cnr Mamre Road & Hall Street, St Marys
 - (ii) Licensed Building Premises and Car Park, 411 Great Western Highway, St Marys
2. the following properties are non-core properties of the Club:
 - (i) Property incorporating the "Train", Hall Street, St Marys
 - (ii) Youth & Community Hall, Hall Street, St Marys
 - (iii) Vacant Property, north of licensed premises, Mamre Road, St Marys

NOTES TO MEMBERS IN RELATION TO CORE PROPERTY AND NON-CORE PROPERTY

1. Section 41J (2) of the Registered Clubs Act requires the Annual Report to specify the core property and non-core property of the Club as at the end of the financial year to which the report relates.
2. Core property is defined as any real property owned or occupied by the Club that comprises:
 - (i) the defined (licensed) premises of the Club;
 - (ii) any facility provided by the Club for the use of the members and their guests; or
 - (iii) any other property declared, by a resolution passed by a majority of members present at a general meeting of Ordinary Members of the Club to be core property of the Club.
3. Non-core property is defined as any other property other than that
4. The significance of the difference between core property and non-core property is that the Club cannot dispose of any core property unless:
 - (i) the property has been valued by a registered valuer within the meaning of the Valuer's Act 2003; and
 - (ii) the disposal has been approved at a general meeting of the Ordinary Members of the Club at which the majority of the votes cast support the approval; and
 - (iii) any sale is by way of public auction or open tender conducted by an independent real estate agent or auctioneer.
5. These disposal provisions and what constitutes a disposal for the purposes of Section 41J are to some extent modified by regulations made

referred to above as core property and any property which is declared by the members at a general meeting of Ordinary Members of the Club not to be core property.

under the Registered Clubs Act and by Section 41J itself. For example, the requirements of paragraph 4 above do not apply to:

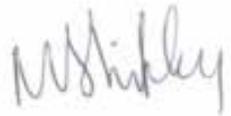
- (i) Core property that is being leased or licensed for a period not exceeding 10 years on terms that have been the subject of a valuation by a registered valuer;
- (ii) Core property that is being leased or licensed to a telecommunications provider for the purposes of a telecommunications tower.

NOTICE TO MEMBERS

Questions in relation to the Financial Report must be in writing and be in the hands of the Chief Executive Officer no later than 5.00 p.m. on Friday 3 December 2021.

This requirement is necessary to enable accurate and factual answers to be researched and prepared for members' information prior to the Annual General Meeting.

Dated: 3 November 2021
By direction of the Board



Marlene Shipley
Chief Executive Officer

ST MARYS

D & B

FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2021

DIRECTORS' REPORT

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

Your directors submit their report for the year ended 30 June 2021.

1. DIRECTORS IN OFFICE AT THE DATE OF THIS REPORT

Lee-Ann Taylor
George McGivern
Salvatore Vecchio
Brett Greenow
Ross Franklyn-Smith
Joan Miller
Karen Cassel
Uwe Schoenherr
Andrew Ward

2. PRINCIPAL ACTIVITIES

The principal activities of the company during the year was to operate a licenced club, and to promote the advancement of all manner of musical, cultural, social and recreational interests. There has been no significant change in the nature of this activity.

3. TRADING RESULTS

The net profit of the company for the year ended 30 June 2021 was \$2,763,085 (2020: \$20,504,207 - the profit in 2021 included a profit on amalgamation with the St Marys District Band Club Limited of \$20,824,856) after an income tax expense of \$Nil (2020: \$Nil).

4. DIVIDENDS

No dividend was declared or paid during the year. The company's Constitution prohibits the payment of dividends.

5. SHORT AND LONG-TERM OBJECTIVES

The principal activity of the club during the year was the conducting of a licensed club. Our aim is to continue providing the local community with a hospitality venue with the focus being on excellent customer service, supported by entertainment, food, beverage and gaming in a safe, warm and friendly environment.

St Marys Diggers & Band Club is an integral part of the community. The objective short and long term is to continue supporting both Ex Servicemen and the St Mary's District Band Club Brass and Pipes Band, with both bands remaining an integral group within the local community, as defined by the organisation's constitution. The club strives to continue providing free instrument tuition within the local community to both adults and children.

6. STRATEGIES FOR ACHIEVING OBJECTIVES

The Club undertakes a number of strategies enabling the Board, along with Management, to achieve the above objectives as follows;

- The Board along with Management are continually reviewing and updating the Club's short and long term Strategic Plans.
- These Strategic Plans will then enable the Board to continue to monitor and review the plans in order to achieve the Club's objectives.
- Capital investment will be continually reviewed in order to continue to meet member expectations.

7. MEASUREMENT OF PERFORMANCE

Financial and operational performance is measured using the following key indicators:

- Trading performance to budget
- EBITDA and EBITDARD performance to industry standards
- Cash flow
- Banking Covenants

- Departmental measures such as gross profit and wage percentages
- Member satisfaction
- Membership growth
- Community support
- Mystery shopper reviews

8. CHANGES IN THE STATE OF AFFAIRS

There were no significant changes in the state of affairs of the company.

9. DIRECTORS' REMUNERATION

No director of the company has, since the end of the previous financial year, received or become entitled to receive a benefit (other than reimbursed expenses shown in the financial report) by reason of a contract made by the company with the director or with a firm of which they are a member or with a company in which they have a substantial financial interest.

DIRECTORS' REPORT

ST MARYS DIGGERS & BAND CLUB LIMITED
 (FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
 (a company limited by guarantee)
 A.B.N. 14 000 589 060

10. INFORMATION ON DIRECTORS

BOARD MEETINGS AND DIRECTORS' ATTENDANCES

There were 15 Full Board Meetings held during the financial year 1 July 2020 – 30 June 2021. Attendance by the directors was as follows:

			Full Board Meetings Held While on Board	Full Board Meetings Attended
Ross Franklyn-Smith President	Director since 2019		15	15
Salvatore Vecchio Senior Vice President from 29/11/2020 (Retired)	Director since 2016		15	15
Lee-Ann Taylor Senior Vice President to 29/11/2020 (Supervisor)	Director since 2016		15	11
Karen Cassel (Customer Service)	Director since 2019		15	14
Andrew Ward Junior Vice President (Managing Director)	Director since 2019		15	15
George McGivern (Risk and Compliance Manager)	Director since 2019		15	15
Brett Greenow (Team Leader)	Appointed 29/11/2020		9	9
Joan Miller (Retired)	Appointed 29/11/2020		9	9
Uwe Schoenherr (Retired)	Appointed 29/11/2020		9	8
Christopher William Winmill (Vinyl layer)	Resigned 29/11/2020		6	5
Graham Thomas Breckell (Retired)	Resigned 29/11/2020		6	5
John Williams (Retired)	Resigned 29/11/2020		6	6

DIRECTORS' REPORT

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

10. INFORMATION ON DIRECTORS (continued)

BOARD REPRESENTATIVES ON COMMITTEES FOR CLUB ACTIVITIES AT YEAR END

EXECUTIVE – R Franklyn-Smith, S Vecchio, A Ward.

DISCIPLINARY – R Franklyn-Smith, S Vecchio, A Ward, K Cassel.

CATERING COMMITTEE – R Franklyn-Smith, S Vecchio, A Ward, K Cassel, G McGivern, B Greenow, J Miller, U Schoenherr, L Taylor.

BUILDING – R Franklyn-Smith, S Vecchio, A Ward, U Schoenherr.

EXECUTIVE REMUNERATION – R Franklyn-Smith, S Vecchio, A Ward, K Cassel, G McGivern, B Greenow.

WH&S COMMITTEE – K. Cassel.

PIPES & DRUMS BAND – R Franklyn-Smith, A Ward.

AUDITOR'S INDEPENDENCE DECLARATION

The lead auditor's independence declaration for the year ended 30 June 2021 has been received and can be found following this report.

On behalf of the board



Ross Franklyn-Smith
President



Vice President

15 September 2021
St Marys

**AUDITOR'S INDEPENDENCE DECLARATION TO THE DIRECTORS OF
ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)**
(a company limited by guarantee)

I declare that, to the best of my knowledge and belief, in relation to the audit of St Marys Diggers & Band Club Limited (Formerly St Marys R.S.L & Ex-Servicemen's Club Limited) for the year ended 30 June 2021, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit;
or
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.



berger piepers
Chartered Accountants



W J Piepers
Partner

15 September 2021
Penrith, NSW



Summit House 286 High Street (PO Box 999) Penrith NSW 2751

Telephone (02) 4726 9666

www.bergerpiepers.com.au Email: bp@bergerpiepers.com.au

Liability limited by scheme approved under Professional Standards Legislation

**INDEPENDENT AUDITOR'S REPORT TO
THE MEMBERS OF
ST MARYS DIGGERS & BAND CLUB
LIMITED
(FORMERLY ST MARYS R.S.L & EX-
SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)**

**REPORT ON THE AUDIT OF THE
FINANCIAL REPORT**

Opinion

We have audited the financial report of St Marys Diggers & Band Club Limited (Formerly St Marys R.S.L & Ex-Servicemen's Club Limited), which comprises the statement of financial position as at 30 June 2021, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of

significant accounting policies and other explanatory information and the directors' declaration.

In our opinion, the accompanying financial report of St Marys Diggers & Band Club Limited (Formerly St Marys R.S.L & Ex-Servicemen's Club Limited) is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the company's financial position as at 30 June 2021 and of the financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis of Opinion

We conducted our audit in accordance

with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of St Marys Diggers & Band Club Limited (Formerly St Marys R.S.L &

Ex-Servicemen's Club Limited), would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of the Directors for the
Financial Report**

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*





berger piepers

CHARTERED ACCOUNTANTS

Partners
 P A Berger B Com FCA
 W J Piepers FCA
 T D Milard B Com CPA
Associate
 T Costa B Bus CPA

Responsibilities of the Directors for the Financial Report (continued)

and for such internal control as the directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the consolidated company to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors;
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion.



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Auditor's Responsibilities for the Audit of the Financial Report (continued)

Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern;

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation; and
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the company to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the company audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



berger piepers
Chartered Accountants



15 September 2021
Penrith, NSW

W J Piepers
Partner



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STATEMENT OF FINANCIAL POSITION

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AS AT 30 JUNE 2021

	Note	2021 \$	2020 \$
CURRENT ASSETS			
Cash and cash equivalents	4	5,787,372	3,077,727
Trade and other receivables	5	44,836	15,189
Inventories	6	148,915	123,002
Other assets	7	350,817	346,931
TOTAL CURRENT ASSETS		6,331,940	3,562,849
NON-CURRENT ASSETS			
Property, plant and equipment	8	62,391,125	62,748,520
Total non-current assets		62,391,125	62,748,520
TOTAL ASSETS		68,723,065	66,311,369
CURRENT LIABILITIES			
Trade and other payables	9	2,235,564	1,690,385
Interest bearing loans and borrowings	10	2,956,504	2,956,504
Provisions	11	721,831	636,856
Other current liabilities	12	43,932	139,175
TOTAL CURRENT LIABILITIES		5,957,831	5,422,920
NON-CURRENT LIABILITIES			
Interest bearing loans and borrowings	10	1,598,826	2,486,546
Provisions	11	87,838	86,418
TOTAL NON-CURRENT LIABILITIES		1,686,664	2,572,964
TOTAL LIABILITIES		7,644,495	7,995,884
NET ASSETS		61,078,570	58,315,485
EQUITY			
Retained surplus		40,357,370	37,594,285
Revaluation reserve	13	20,721,200	20,721,200
TOTAL EQUITY		61,078,570	58,315,485

The accompanying notes form an integral part of these financial statements.

STATEMENT OF COMPREHENSIVE INCOME

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

	Note	2021 \$	2020 \$
REVENUE			
Sale of goods and services	3(a)	15,455,920	8,487,074
Finance income	3(d)	336	8,370
TOTAL REVENUE		15,456,256	8,495,444
EXPENSES			
Cost of goods sold	3(b)	1,122,238	873,468
Depreciation	3(c)	2,013,810	1,319,116
Finance costs	3(d)	227,940	174,166
Employee benefits	3(e)	2,926,417	2,312,997
Poker machine revenue tax		2,230,176	723,975
Promotion expenses		917,609	503,971
Repairs and maintenance		469,063	607,787
Cleaning and laundry		464,321	295,027
Light and power		396,350	374,559
Donations		181,897	113,749
Security		128,222	104,519
Insurance		251,179	253,337
Other expenses		1,363,949	1,159,422
TOTAL EXPENSES		12,693,171	8,816,093
PROFIT/(LOSS) BEFORE AMALGAMATION AND INCOME TAX		2,763,085	(320,649)
Profit on amalgamation		-	20,824,856
PROFIT/(LOSS) BEFORE INCOME TAX		2,763,085	20,504,207
Income tax expense		-	-
PROFIT/(LOSS) FOR THE YEAR		2,763,085	20,504,207
OTHER COMPREHENSIVE INCOME		-	-
TOTAL COMPREHENSIVE INCOME		2,763,085	20,504,207

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CASH FLOWS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

FOR THE YEAR ENDED 30 JUNE 2021

	Note	2021 \$	2020 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from members and customers		16,864,133	9,278,823
Payments to suppliers and employees		(11,382,519)	(9,232,874)
Interest paid		(228,170)	(174,396)
Interest received		336	8,370
		<hr/>	<hr/>
Net cash flows from/(used in) operating activities		5,253,780	(120,077)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from amalgamation		-	1,978,171
Payment for property, plant and equipment		(1,656,415)	(63,371)
		<hr/>	<hr/>
Net cash flows from/(used in) investing activities		(1,656,415)	1,914,800
CASH FLOWS FROM FINANCING ACTIVITIES			
Borrowings net		(887,720)	(135,950)
		<hr/>	<hr/>
Net cash flows used in financing activities		(887,720)	(135,950)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS			
		<hr/>	<hr/>
Cash and cash equivalents at beginning of year		3,077,727	1,418,954
		<hr/>	<hr/>
CASH AND CASH EQUIVALENTS AT END OF YEAR		5,787,372	3,077,727

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CHANGES IN EQUITY

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

FOR THE YEAR ENDED 30 JUNE 2021

	Retained Profits \$	Reserves (Note 13) \$	Total Equity \$
AS AT 30 JUNE 2019	17,090,078	20,721,200	37,811,278
Profit/(Loss) for the year	20,504,207	-	20,504,207
Other comprehensive income	-	-	-
AS AT 30 JUNE 2020	37,594,285	20,721,200	58,315,485
Profit for the year	2,763,085	-	2,763,085
Other comprehensive income	-	-	-
AS AT 30 JUNE 2021	40,357,200	20,721,200	61,075,570

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AT 30 JUNE 2021

1. CORPORATE INFORMATION

The financial report of St Marys Diggers & Band Club Limited (Formerly St Marys R.S.L & Ex-Servicemen's Club Limited) was authorised for issue in accordance with a resolution of the directors on 15 September 2021.

The principal activity of the company during the year was to promote the advancement of all manner of musical, cultural, social and recreational interests. The company operated in one geographical location being St Marys, NSW, Australia.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of preparation

The financial report is a general-purpose financial report, which has been prepared in accordance with the requirements of the Corporations Act 2001, Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board. The financial report has also been prepared on an historical cost basis and, except where stated, does not take into account current valuations of non-current assets.

The financial statements have been prepared on the going concern basis. The ability of the company to continue operating as a going concern may be dependent upon the continued financial support of its bankers.

(b) Statement of compliance

The financial report complies with Australian Accounting Standards and International Financial Reporting Standards ("AIFRS") as issued by the International Accounting Standards Board.

(c) Significant accounting judgments, estimates and assumptions

The preparation of the financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgments and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgments and estimates on historical experience and other various factors it believes to be reasonable under the circumstances, the results of which form the basis of the carrying values of assets and liabilities that

are not readily apparent from other sources.

Details of the nature of these assumptions and conditions may be found in the relevant notes to the financial statements.

(d) Property, plant and equipment

Plant and equipment is stated at historic cost less accumulated depreciation and any accumulated impairment losses. Such cost includes the cost of replacing parts that are eligible for capitalisation when the cost of replacing parts is incurred. All other repairs and maintenance are recognised in the profit and loss as incurred.

Land and buildings are measured at fair value, based on periodic valuations by external independent valuers who apply the International Valuations Standards Committee International Standards, less accumulated depreciation on buildings and less any impairment losses recognised after the date of revaluation.

Depreciation is calculated on a straight-line basis over the estimated useful life of the specific assets as follows:

- Freehold buildings 40 to 50 years
- Plant and equipment 3 to 15 years

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the income statement or statement of comprehensive income in the year the item is derecognised.

Revaluations of land and buildings

Any revaluation increment is credited to the asset revaluation reserve included in equity, except to the extent that it reverses a revaluation decrement for the same asset previously recognised in the profit and loss, in which case the increment is recognised in the profit and loss. Any revaluation decrement is recognised in the profit and loss, except to the extent that it offsets a previous revaluation increment for the same asset, in which case the decrement is debited directly to the asset revaluation reserve

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AT 30 JUNE 2021

to the extent of the credit balance existing in the revaluation reserve for that asset.
Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amounts of the assets and the net amounts are restated to the revalued amounts of the assets.

Impairment

Non-financial assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

The company conducts an annual internal review of asset values, which is used as a source of information to assess for any indicators of impairment. External factors, such as changes in expected future processes, technology and economic conditions, are also monitored for indicators of impairment. If any indication of impairment exists, an estimate of the assets recoverable amount is calculated.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets. Non-financial assets, other than goodwill, that have suffered an impairment, are tested for possible reversal of the impairment whenever events or changes in circumstances indicate that the impairment may have reversed.

(e) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of that asset. All other borrowing costs are expensed in the period in which they occur.

(f) Inventories

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business.

Costs have been assigned to inventory on hand at balance date using the first-in-first-out basis and are determined based on invoice price.

(g) Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank and on hand and short-term deposits with an original maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in values.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts are included within interest-bearing loans and borrowings in current liabilities on the statement of financial position.

(h) Interest-bearing loans and borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method.

Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

(i) Provisions

Provisions are recognised when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
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AT 30 JUNE 2021

determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision resulting from the passage of time is recognised in finance costs.

(j) Leases

Finance leases, which transfer to the company substantially all of the risks and benefits incidental to ownership of the leased items, are capitalised at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments.

Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance costs are charged directly to the income statement.

Capitalised leased assets are amortised over the shorter of the estimated useful life of the asset or the lease term.

Leases where the lessor retains substantially all of the risks and benefits of ownership of the asset are classified as operating leases. Operating lease payments are recognised as an expense in the income statement on a straight line basis over the lease term.

(k) Revenue

Revenue is recognised and measured at the fair value of the consideration received or receivable to the extent it is probable that economic benefits will flow to the company and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when there has been a transfer of risks and rewards to the customer, no further work or processing is required, the quantity and quality of the goods have been determined, the price is fixed and generally title has passed.

Rendering of services

Control of the right to receive payment for the services performed has passed to the company.

Interest

Revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

(l) Taxes

Income tax

Tax-effect accounting is applied using the liability method whereby income tax is regarded as an expense and is calculated on the accounting profit after allowing for permanent differences. To the extent timing differences occur between the times items are recognised in the financial statements and when items are taken into account in determining taxable income, the net related taxation benefit or liability, calculated at current rates, is disclosed as a future income tax benefit or a provision for deferred income tax. The net future income tax benefit relating to tax losses and timing differences is not carried forward as an asset unless it is probable that the benefit will be realised.

The directors have adopted a conservative stance in relation to the likelihood of realisation of future income tax benefits in relation to timing differences and have therefore not recognised them as an asset.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST except where:

- the GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables are stated with the amount of GST included.

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AT 30 JUNE 2021

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

(m) Comparative amounts

Where necessary, prior year comparatives have been reclassified in order to facilitate comparison with current year disclosures.

(n) Business combinations

The acquisition method of accounting is used to account for business combinations regardless of whether equity instruments or other assets are acquired.

The consideration transferred is the sum of the acquisition-date fair values of the assets and liabilities transferred. All acquisition costs are expensed as incurred to profit or loss.

On the acquisition of a business, the consolidated entity assesses the financial assets acquired and liabilities assumed for appropriate classification and designation in accordance with the

contractual terms, economic conditions, the consolidated entity's operating or accounting policies and other pertinent conditions in existence at the acquisition-date.

If the consideration transferred and the pre-existing fair value is less than the fair value of the identifiable net assets acquired, being a bargain purchase to the acquirer, the difference is recognised as a gain directly in profit or loss by the acquirer on the acquisition-date.

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AT 30 JUNE 2021

	2021 \$	2020 \$
3. REVENUES AND EXPENSES		
(a) Sale of goods and services		
Bars	2,147,394	1,514,771
Poker machines	11,834,225	5,664,774
Members' subscriptions	38,311	27,271
Keno and TAB commissions	203,040	141,918
Coffee shop, functions and catering	616,253	677,180
Other commissions	198,114	119,488
Bowling green	48,016	23,311
Miscellaneous	370,567	318,361
	15,455,920	8,487,074
(b) Cost of goods sold		
Cost of inventories	1,122,238	873,468
(c) Depreciation		
Depreciation of non-current assets	2,013,810	1,319,116
(d) Finance costs/income		
Bank borrowings and overdrafts	227,940	174,166
Bank interest received	336	8,370
(e) Employee benefits		
Wages and salaries	2,539,964	1,985,798
Payroll tax	107,506	97,552
Superannuation	278,947	229,647
Total employee benefits	2,926,417	2,312,997
(f) Expenses included in other expenses		
Director expenses	30,342	22,427

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AT 30 JUNE 2021

	2021 \$	2020 \$
4. CASH AND CASH EQUIVALENTS		
Cash at bank	5,339,872	2,681,947
Cash on hand	447,500	395,780
	5,787,372	3,077,727
Reconciliation of the net profit/(loss) after tax to the net cash flows from operations:		
Net (loss)/Profit	2,763,085	20,504,207
<i>Adjustments for:</i>		
Depreciation and amortisation	2,013,810	1,319,116
Profit on amalgamation	-	(20,824,856)
Changes in assets and liabilities		
Decrease/(Increase) in prepayments/receivables	(33,533)	(140,428)
Decrease/(Increase) in inventories	(25,913)	63,314
Increase/(Decrease) in trade creditors/payables	449,936	(134,136)
Increase/(Decrease) in provisions	86,395	(907,294)
	5,253,780	(120,077)
Finance facilities		
The company has access to the following credit standby facilities:		
<i>Amount of facility</i>		
- commercial bill	4,024,000	5,053,600
- bank loan	531,330	864,050
	4,555,330	5,917,650
Facility utilised	4,555,330	5,443,050
Facility unutilised	-	474,600

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AT 30 JUNE 2021

	2021 \$	2020 \$
5. TRADE AND OTHER RECEIVABLES (CURRENT)		
Other receivables	44,836	15,189
6. INVENTORIES (CURRENT)		
Trading stock at cost	148,915	123,002
7. OTHER CURRENT ASSETS		
Prepayments	350,817	132,174
Wages clearing	-	214,757
	350,817	346,931
8. PROPERTY, PLANT AND EQUIPMENT		
Freehold land & buildings – at valuation	70,938,305	70,929,122
Less: accumulated depreciation	(11,990,425)	(11,071,975)
	58,947,880	59,857,147
Plant, equipment and furniture - at cost	10,436,819	9,439,138
Less: accumulated depreciation	(8,929,124)	(7,759,671)
	1,507,695	1,679,467
Poker machines – at cost	9,179,262	9,049,868
Less: accumulated depreciation	(7,278,252)	(7,890,702)
	1,901,010	1,159,166
Musical instruments - at cost	131,284	131,284
Less: accumulated depreciation	(127,492)	(127,008)
Carrying amount at end of year	3,792	4,276

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AT 30 JUNE 2021

	2021 \$	2020 \$
8. PROPERTY, PLANT AND EQUIPMENT (continued)		
Motor vehicles – at cost	153,768	153,768
Less: accumulated depreciation	(123,020)	(105,304)
Carrying amount at end of year	30,748	48,464
Total property, plant and equipment	62,391,125	62,748,520
Reconciliations		
Reconciliations of the carrying amount of each category of property, plant and equipment at the beginning and end of the current and previous financial years.		
<i>Land and buildings at valuation</i>		
Carrying amount at beginning	59,857,147	37,387,986
Acquisition on amalgamation	-	23,167,077
Additions	22,856	13,668
Depreciation expense	(950,949)	(711,584)
Adjustments	18,826	-
	58,947,880	59,857,147
<i>Plant, furniture and equipment at cost</i>		
Carrying amount at beginning	1,679,467	687,690
Acquisition on amalgamation	-	1,122,982
Additions	215,310	38,602
Depreciation expense	(387,214)	(169,807)
Adjustments	132	-
	1,507,695	1,679,467
<i>Poker Machines at cost</i>		
Carrying amount at beginning	1,159,166	638,275
Acquisition on amalgamation	-	940,267
Additions	1,363,778	11,100
Depreciation expense	(654,710)	(430,476)
Adjustments	32,776	-
	1,901,010	1,159,166

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AT 30 JUNE 2021

	2021 \$	2020 \$
8. PROPERTY, PLANT AND EQUIPMENT (continued)		
<i>Musical instruments at cost</i>		
Carrying amount at beginning	4,276	-
Acquisition on amalgamation	-	4,536
Depreciation expense	(522)	(260)
Adjustments	38	-
	3,792	4,276
 <i>Motor vehicles at cost</i>		
Carrying amount at beginning	48,464	3,818
Acquisition on amalgamation	-	51,635
Depreciation expense	(18,818)	(6,989)
Adjustments	1,102	-
	29,646	48,464

8. PROPERTY, PLANT AND EQUIPMENT (continued)

Assets pledged as security

A mortgage over freehold land and buildings has been granted as security for the commercial bill bank facilities (see note 11). The terms of the mortgage preclude the assets being sold or being used as security for further mortgages without the permission of the mortgage holder. The mortgage also requires buildings that form part of the security to be fully insured at all times.

A floating charge over the assets has also been granted as security for the commercial bills (see note 11) except for assets under lease or hire purchase that are pledged as security for the associated lease liabilities (see note 11).

Valuations

The company's land and buildings were valued, with these valuations based upon the estimated realisable values in an open market at that date.

As a result of this valuation, land and buildings were revalued upwards by \$20,721,200 to their fair value at that date.

The directors are of the opinion that land and buildings are not being carried at amounts in excess of their fair value at the end of the financial year.

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
(FORMERLY ST MARYS R.S.L & EX-SERVICEMEN'S CLUB LIMITED)
(a company limited by guarantee)
A.B.N. 14 000 589 060

AT 30 JUNE 2021

	2021 \$	2020 \$
9. TRADE AND OTHER PAYABLES (CURRENT)		
Trade payables	476,766	213,369
Poker machine tax	247,899	724,001
Taxation payable	285,729	285,729
Accrued expenses and other payables	1,225,170	467,286
	2,235,564	1,690,385
10. INTEREST-BEARING LOANS AND BORROWINGS		
CURRENT		
Borrowings secured:		
Commercial bills	2,605,000	2,605,000
Bank loans	351,504	351,504
	2,956,504	2,956,504
NON-CURRENT		
Borrowings secured:		
Commercial bills	1,419,000	1,974,000
Bank loans	179,826	512,546
	1,598,826	2,486,546

NOTES TO THE FINANCIAL STATEMENTS

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AT 30 JUNE 2021

2021
\$

2020
\$

10. INTEREST-BEARING LOANS AND BORROWINGS (continued)

Terms and conditions relating to the above financial instruments:

The facilities are subject to certain financial and non-financial covenants and are secured by a registered mortgage over freehold land and buildings and a floating charge over assets.

The company has in place bank loan and commercial bill facilities totalling \$4,555,330 (2020: \$5,917,650). These facilities comprise the following:

- (i) A fixed rate facility of \$2,605,000 which requires the payment of interest only and expires on 4 April 2022 with an interest rate of 5.15%. At 30 June 2021 \$2,605,000 of this facility had been utilised;
- (ii) A facility comprised of \$474,600 floating rate and \$1,974,000 fixed rate interest only (5.5%). At 30 June 2020 this fixed portion of this facility, which expires on 4 February 2022, had been fully drawn down whilst the floating rate facility was not utilised. The floating rate facility is subject to an annual reduction of \$246,000; and
- (iii) A variable rate bank loan facility of \$1,000,000 (2020: \$1,000,000) which is subject to monthly interest and principal payments of \$29,292, has an interest rate of 1.6% at 30 June 2020 and expires on 24 February 2023.

11. PROVISIONS

CURRENT

Employee entitlements	649,478	598,103
Accumulated jackpots	72,353	38,753
	721,831	636,856

NON-CURRENT

Employee entitlements	87,838	86,418
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NOTES TO THE FINANCIAL STATEMENTS

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AT 30 JUNE 2021

	2021 \$	2020 \$
12. OTHER CURRENT LIABILITIES		
Subscriptions in advance	8,399	10,736
Catering income in advance	-	111,618
Unearned income	35,533	16,821
	<u>43,932</u>	<u>139,175</u>
13. RESERVES		
<i>Asset revaluation reserve</i>		
At beginning and end of year	<u>20,721,200</u>	<u>20,721,200</u>
Nature and purpose of reserve		
The asset revaluation reserve is used to record increases and decreases in the fair value of land and buildings to the extent that they offset one another.		
14. MEMBERS' EQUITY		
The club is a company limited by guarantee. Each member of the company is liable to contribute an amount not exceeding \$4 in the event of the company being wound up during the time he/she is a member or within one year thereafter.		
15. CONTINGENT LIABILITIES		
Details and estimated maximum amounts of contingent liabilities (for which no provisions are included in the financial statements) arising in respect of:		
<i>Members mortality benefits</i>		
On the death of a member who joined the club prior to February 1980 a benefit of \$200 is payable to the spouse. Qualifying members at 30 June 2021 were 132 (2020:147).		
	<u>26,400</u>	<u>29,400</u>
16. CAPITAL EXPENDITURE COMMITMENTS		
Capital expenditure of \$Nil (2020: \$Nil) was contracted for at balance date, but not provided for in the financial statements.		

NOTES TO THE FINANCIAL STATEMENTS

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AT 30 JUNE 2021

	2020	2021
	\$	\$

17. RELATED PARTY INFORMATION

Directors

The directors named in the attached directors' report each held office as a director of the company during the year ended 30 June 2021 for the periods indicated in the directors' report.

Transactions with related parties

All transactions with related parties are made on normal commercial terms and conditions.

Remuneration of directors

No director received a salary, fee or superannuation benefit. Expenses incurred by, or reimbursed to, the directors amounted to:

	30,242	22,427
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18. SEGMENT INFORMATION

The company operates in the registered club industry wholly within New South Wales, Australia.

19. ECONOMIC DEPENDENCY

The ongoing operation of the company is dependent upon the continued financial support of the its bankers.

NOTES TO THE FINANCIAL STATEMENTS

ST MARYS DIGGERS & BAND CLUB LIMITED
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A.B.N. 14 000 589 060

AT 30 JUNE 2021

20. FINANCIAL INSTRUMENTS

Interest Rate Risk

The company's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates, is as follows:

	Floating Interest Rate		Fixed Interest Within 1 Year		Fixed Interest Maturing 1-5 Years		Fixed Interest Maturing More Than 5 Years		Non-Interest Bearing		Average Interest Rate	
	2021 \$	2020 \$	2021 \$	2020 \$	2021 \$	2020 \$	2021 \$	2020 \$	2021 \$	2020 \$	2021 \$	2020 \$
Financial Assets												
- Cash	5,339,872	2,681,947	-	-	-	-	-	-	447,500	395,780	0.1	0.1
Financial Liabilities												
-Commercial bills	-	-	-	1,974,000	4,024,000	2,605,000	-	-	-	-	3.0	5.1
-Bank loan	531,330	864,050	-	-	-	-	-	-	-	-	3.7	3.7
	531,330	864,050	-	1,974,000	4,024,000	2,605,000	-	-	-	-		

All other financial assets and financial liabilities are non-interest bearing.

Credit Risk

The maximum exposure to credit risk at balance date on recognised financial assets is the carrying amount, net of any provisions for losses, as disclosed in the statement of financial position.

Net Fair Values

The net fair values of financial assets and financial liabilities of the company at balance date approximate the book values as disclosed in the statement of financial position.

DIRECTORS' DECLARATION

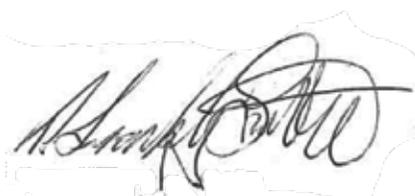
ST MARYS DIGGERS & BAND CLUB LIMITED
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In accordance with a resolution of the directors of St Marys Diggers & Band Club Limited (Formerly St Marys R.S.L & Ex-Servicemen's Club Limited), we state that:

In the opinion of the directors:

- (a) the financial statements and notes of the company are in accordance with the Corporations Act 2001, including:
 - (i) Giving a true and fair view of the company's financial position as at 30 June 2021 and of its performance for the year ended on that date; and
 - (ii) Complying with Accounting Standards and Corporations Regulations 2001; and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

On behalf of the board



Ross Franklyn-Smith
President



Senior Vice President

15 September 2021
St Marys

ST MARYS RSL SUB-BRANCH

St Marys RSL Sub-Branch continued to engage with local veterans and the local community to fulfil RSL aims and objectives during the last financial year, mostly within COVID restrictions. We have achieved these aims and objectives by:-

- Looking after the welfare of our Sub-Branch members by holding meetings (until these were no longer permitted), social media access (email, web, Facebook and Instagram), periodic telephone and email “checks”, and limited welfare and pension services.
- Providing direct support to the St Marys Outpost Veterans Support Centre in looking after the welfare needs of serving and ex-service members of the Australian Defence Force.
- Supporting selected smaller Sub-Branches in the delivery of services to veterans in their own locality.
- Involvement with the Australian Forces Overseas Fund (AFOF) by semi-annually preparing care packages for all Australian Service

Personnel on deployment from Australia.

- Within local community via the Colin Shepherd OAM Memorial School Scholarships, assistance to schools for excursions to points of military/cultural interest, and school, rehab and aged care facilities’ commemorative services, and
- Providing relevant and accessible opportunities for all in our community to commemorate those ADF members lost or injured in the service of Australia, to attend ANZAC, Vietnam Veterans and Remembrance Day Services.

We have achieved the above objectives, however a few of those activities had to be cancelled or modified to comply with COVID-19 restrictions, those being:-

- School, rehab, hospitals and aged care facilities – limited access or cancelled.
- Some commemorative services were pre-recorded or live-streamed on Facebook and YouTube.

Activities that were successful are as follows:-

- The Diggers Club provided an enjoyable Christmas in July event for Sub-Branch members – good food and good company.
- Vietnam Veterans Day involved a pre-recorded event streamed successfully via Facebook.
- AFOF – both September and March trips to Randwick Army Barracks were a success, with around 4,000 care packages packed for our troops overseas.
- Colin Shepherd OAM Memorial School Scholarships – 18 students from 5 local and 1 country High Schools shared \$30,000 in scholarship funds to further their schooling in years 11 and 12.
- Remembrance Day 2020 – was pre-recorded and screened via Facebook on 11 November. Our War Memorial was open on the day for 99 individuals to lay personal tributes – the RAAF sent an F18A to buzz the Memorial.

- ANZAC Dawn Service 2021 – was live for a restricted attendance of 500, but live-streamed for others to participate, attracting in excess of 8,000 viewers.

Overall, we are happy with our efforts, and hopefully with a cure for COVID-19 we will be able to get back to normal in the coming year.

Finally thank you to the Board, Management and Staff of St Marys Diggers & Band Club for their ongoing support of the RSL Sub-Branch throughout the period.

Ron Blakely
President

ST MARYS DIGGERS & BAND CLUB BOWLERS

Once again COVID has reared its ugly head and much of the bowling year has been a non-event. At least this year we were able to complete the home and away Pennant Competition for both the women and men, resulting in a Zone 5 Grade 3 Flag for the men. Unfortunately, State Pennants has been indefinitely deferred until 2022. Hopefully the St Marys boys can triumph when the tournament is rescheduled. The ladies had some success of their own with Theresa Murphy and Paula Wilton making the quarter finals of the 2020 Champion of Club Champions early this year (delayed because of COVID).

Very few Club Championships were able to be played. However, the Major Singles for both men and women were completed with the winners, Brad Johnson and Theresa Murphy, to continue their quest for state titles in their respective Champion of Club Champions Singles when these competitions are rescheduled.

Perhaps the biggest event of the year was the amalgamation of The Royal and Women's Bowls NSW to form a unified state controlling body for the sport – Bowls New South Wales Limited. This brings NSW into line with the rest

of Australia. It should eliminate a lot of the duplication and redundancy of the original regimes, but how effective it will be remains to be seen.

A Bowling Club cannot function without the support of a lot of people behind the scenes. I cannot begin to adequately thank the Bowls Committee, the Selectors, the Umpires, and Ron Janes for his coaching sessions. With the increase in barefoot bowls organised by the Club, I also extend my appreciation to those bowlers who gave up their time to help run the events. A big thank you to Wayne and his company for all their work on the greens and surrounds – they always look a picture. And last, but not least, I would like to thank the Board, Management and Staff of the St Marys Diggers & Band Club for their support and assistance over the last 12 months – in good times and in bad.

As happens too often these days, we lost some much loved members and supporters who have passed on during the year. They will remain in our thoughts. Lest we forget.

Pat Cahill
President

ST MARYS DIGGERS & BAND CLUB PIPERS & DRUMS

In another interrupted year, the Pipe Band's program, like all other groups, was seriously affected due to COVID-19. With a relaxation of the restrictions in the second half of 2020, the Band continued to attend practices at the Band Club.

Unfortunately all of the Band's events were postponed or cancelled.

This year, the Band performed in both the Band Club and the Diggers Club on Anzac Day. In May, the Band was also fortunate to be able to compete at its first competition in 18 months at the Scots College Band Contest held in Sydney, placing first.

The following weekend, the Band travelled to Queensland to compete at the Queensland Pipe Band Championships and, after many practices and rehearsals, the Band again placed first in its grade.

With the support of the Club, the Band is always looking to welcome new members to either join its experienced playing group or to learn the bagpipes, snare/tenor or bass drum.

The Band would like to extend its thanks to the Club's Board of Directors for their continued support, which the Band greatly appreciates.

Geoff Crane
Chairman

WELFARE REPORT 2020-2021

To all our new members and those that do not know, our Welfare Book is kept at Reception and is used to record information regarding members who are in hospital or who have passed away. If you are unable to drop in and let us know, you can always telephone the Reception Desk and your message will be passed on.

It is with great sorrow we note the passing of many of our members during the year.

On behalf of the Board of Directors, Management and Staff, we convey to family and friends our deepest sympathy.





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ST MARYS

**DIGGERS &
BAND CLUB**